

Cambridge  
**O Level**

**Cambridge International Examinations**  
Cambridge Ordinary Level

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**BUSINESS STUDIES**

**7115/21**

Paper 2

**October/November 2015**

INSERT

**1 hour 30 minutes**

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**READ THESE INSTRUCTIONS FIRST**

This Insert contains the case study material.  
Anything the candidate writes on this Insert will not be marked.



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This document consists of **3** printed pages and **1** blank page.

## Camper Companions (CC)

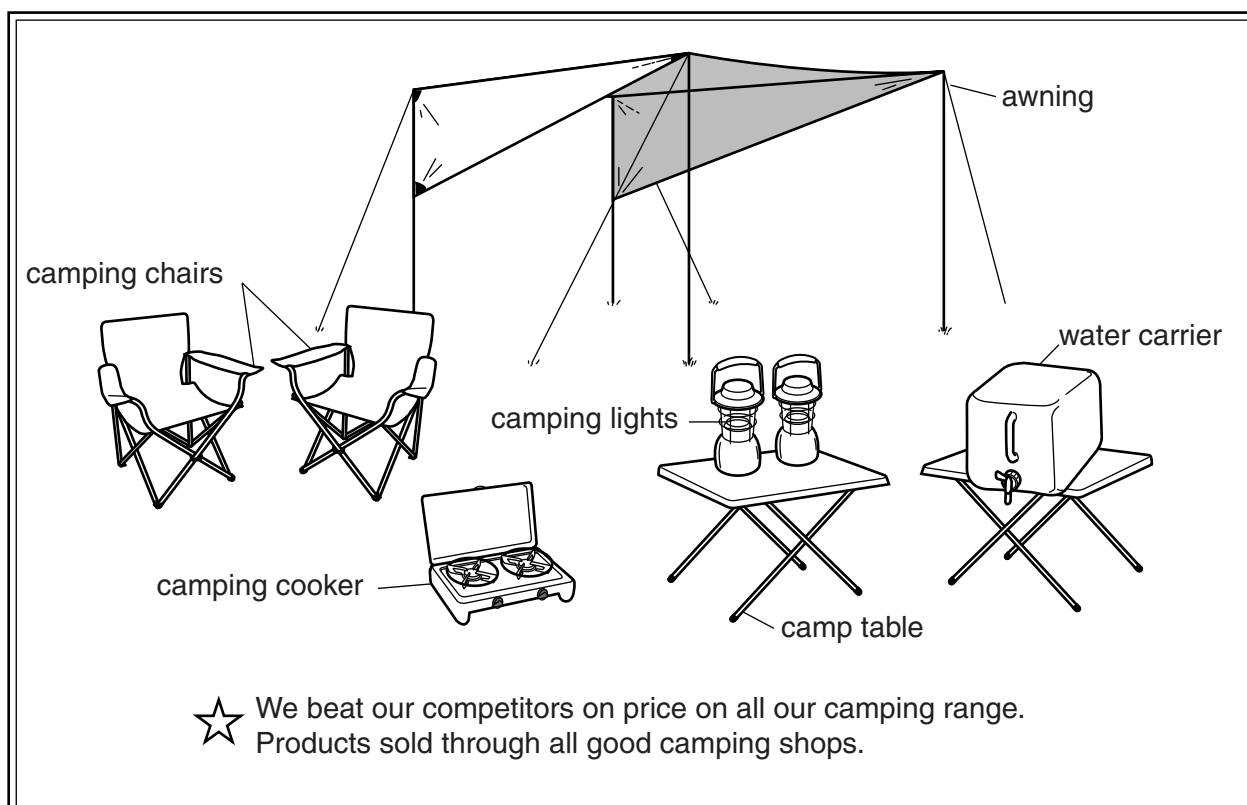
Camper Companions (CC) is a large public limited company set up 20 years ago in country X. It manufactures a wide range of camping equipment. Most of its customers own a tent or caravan.

Originally the company had one factory but now it has expanded to three factories. The directors want the company to continue to expand. Recently the directors of CC have considered merging with a competitor in country Z which manufactures a similar range of camping equipment.

Each of CC's three factories employs 100 skilled workers. Most of these workers are part-time and they are paid lower wage rates than workers in other similar businesses. The factories use many machines in the production of CC's products. The directors have not allowed workers to be members of a trade union but they are thinking of changing this decision.

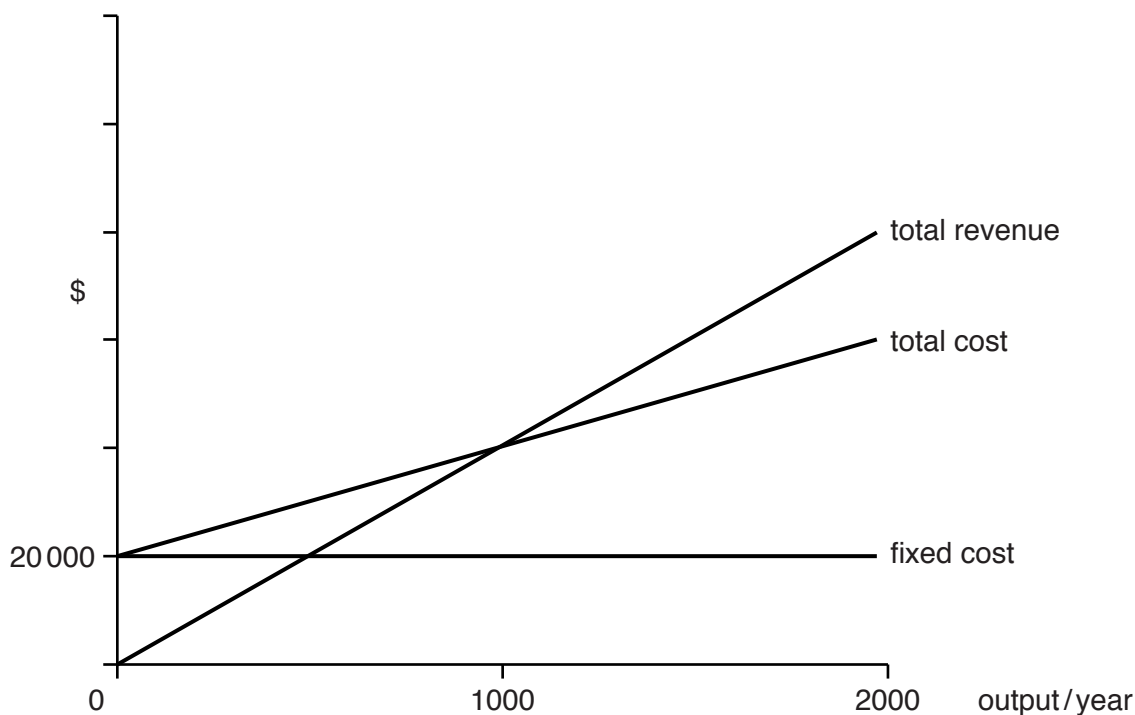
CC only sells its camping equipment in country X but the directors plan to start manufacturing and selling the equipment in several countries including country Z. Government grants are available for building new factories in country Z.

### Appendix 1



### Appendix 2

Break-even chart of CC's bestselling product – a camping cooker



**Price** = \$40 per cooker

**Variable cost** = \$20 per cooker

### Appendix 3

To: Finance Director  
 From: Managing Director  
 Date: 10 October 2015  
 Re: Continued expansion of CC

We have a large number of loyal customers who buy our camping equipment in country X. However, we need to maintain our competitiveness and start to sell in other countries.

As a public limited company we have to maintain profitability. If CC's share price falls we could be at risk of a takeover.

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